



The Baltimore City Department of
**HOUSING & COMMUNITY
DEVELOPMENT**

Redevelopment of Vacant Buildings in 800 block of Harlem Ave, Baltimore, MD **REQUEST FOR PROPOSAL 2018**

Request for Proposal (RFP) Redevelopment of Vacant Property in Historic Upton



RFP Issued: Tuesday, July 10, 2018

Proposal Deadline: Tuesday, October 9, 2018

Issued by: The Department of Housing & Community Development



Call 410-396-4111
or Email: V2V@Baltimorecity.gov
www.VacantsToValue.org





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Part 1. Description of the Project

I. Invitation

The Baltimore City Department of Housing and Community Development (“HCD”), acting on behalf of the Mayor and City Council of Baltimore, is issuing this Request for Proposal (“RFP”) in search of interested development teams to act as the Developer for the 800 block of Harlem Avenue Redevelopment Area.

The “800 block of Harlem Avenue” is a redevelopment opportunity in the Historic Upton Neighborhood located minutes from major employers, quality schools and steps from various recreational amenities. The re-development project includes a total of 28 city-owned properties (28 vacant buildings). It is anchored by the Heritage Crossing community, a community consisting of 260 single-family, attached and detached townhomes. The area is minutes from downtown, The State Center, The Inner Harbor, Both Camden Yards and M&T Bank Stadium and both Interstate 95/695.

The City of Baltimore is making the 800 block of Harlem Avenue, as depicted in Exhibit B.2 hereto, available to qualified development teams that:

- Possess significant experience in urban revitalization initiatives.
- Have a demonstrated record of community partnerships and leveraging homeownership programs and incentives.
- Have the ability to obtain public and private financing and attract additional investment.

Developers must demonstrate capacity and experience in rehabilitation of property development. The ideal respondents must have the financial and organizational capacity to successfully implement and complete the project by April 2020. Developers are required to provide additional capital from private sources. Experience with public subsidy programs and reporting will be a factor in the selection process. The ideal respondents must have the financial and organizational capacity to successfully implement and complete

**10 City-owned properties in the 800 Block of Edmondson are available in concurrent offering.*

II. Neighborhood and Site

A. Neighborhood Description and Features

The Historic Upton Neighborhood (HUN) has all the ingredients to be a thriving, successful neighborhood. Great housing stock, livable streets, proximity to employment, cultural centers, and quick access to five train stations within a short walk or drive. The Historic Upton Neighborhood has a commercial district and an extraordinary story to tell about its past. Most of all, Historic Upton Neighborhood has a dedicated core of residents, many of whom have lived in the neighborhood for more than 30 years!



Throughout the 20th century, Historic Upton Neighborhood was known throughout the nation as a well spring of African American culture, achievement and activism. With a rich African American history, HUN is a focus of urban revitalization.

The Historic Upton Neighborhood is home to many great educational facilities, from pre-school through middle school. All of our schools are tuition-free and focus on the child's development. Our schools include Union Baptist's Harvey Johnson Head Start, F.L. Templeton Preparatory Academy, Samuel Coleridge Taylor Elementary and Booker T. Washington Middle School for the Arts. The Historic Upton Neighborhood is predominantly residential with a registered Main Street (Pennsylvania Avenue) commercial corridor. The redevelopment area is minutes from the Maryland Institute College of Art (MICA) University of Maryland Professional Schools, University of Maryland Hospital, the VA Hospital, University of Maryland Bio-Park and the State Center which are among the region's largest employers

Community Participation

The Developer is required to communicate regularly with residents, neighborhood organizations, elected officials and other government agencies during the planning and construction. Respondents are encouraged to meet with local community members to discuss community concerns or questions. It would be highly advisable for the Developer to thoroughly understand the newly revised 2026 Upton Master Plan which was recently introduced. The 2026 Upton Master Plan proposes specific goals, objectives and strategies across the seven core components of community economic development that emerged from discussions with Historic Upton residents, businesses and stakeholders with conversations with local government agencies.

Upton Master Plan Synthesis Link:

<https://drive.google.com/file/d/1HUVRHkhgmgq9eindGVAMyfwWMB5uL85wM/view>

The Upton Planning Committee has played a vital role for more than 40 years. This community organization was founded by citizens of the Historic Upton community with the purpose of halting and reversing the decline in the quality of life that many urban neighborhoods face. The Upton Planning Committee is represented by eight neighborhood associations, which together comprise the leadership of the Upton Planning Committee.

The Upton Planning Committee has established a set of Community Design Guidelines for Upton and developed a set of Community Centric metrics that it requests all developers to complete in the Developer Protocol. Development teams are strongly encouraged to review these documents at the following link:

UPC Developer Guidelines and UPC Developer Protocol:

<http://ca.baltimorecity.gov/codes/Art%2032%20-%20Zoning.pdf>



III. Terms of Offering

HCD is seeking Respondents who are willing to purchase and develop the properties in accordance with the goals stated herein and in a way that complements and adds value to the community. The goals of the City in seeking redevelopment proposals for the Site include, but are not limited to the following:

- A. Achieve a high quality development that complements neighboring homes, existing assets and enhances the surrounding community.
- B. Incorporate a marketing plan and capitalize on existing homeownership incentives and financial products applicable to the neighborhood.
- C. Ensure that sound market understanding and financial development principles are applied.
- D. Provide financial returns to the City including, but not limited to: incremental tax revenues and secondary financial impacts.
- E. Provide opportunities for community input and participation.
- F. Create opportunities for Minority- and Women-Owned Business Enterprise.
- G. Implement the development concept without City subsidy.
- H. To create residential development for single-family, owner occupancy.
- I. To provide community and public space improvements and activities that enhance the project site and the community.
- J. Serve as a catalyst to spur further private investment.

IV. Standards and Controls

A. Site Conditions and Terms

1. The properties are offered in as-is condition. The properties may or may not contain environmental hazards that may need remediation by the Respondent prior to redevelopment. HCD has not conducted environmental testing of the properties and does not make any representation, guaranty, or warranty concerning any properties conditions, including possible presence of hazardous materials. The City will bear no responsibility or expense in removal or treatments of asbestos, lead or other hazardous materials. Respondents shall indemnify and hold the City and HCD harmless from claims or damages arising out of or in connection with the presence of or removal of such materials.
2. The successful development team shall be expected to work closely with the Upton Planning Committee.
3. The redevelopment shall emphasize single family homeownership.



B. Site Use

1. The current zoning and other governing regulations shall control the future use of this property. The Zoning Code of Baltimore City is available at www.baltimorecity.gov/government/zoning. Proposals that contemplate a variance or change in Zoning may be acceptable provided that the issue is addressed appropriately in Submission Requirements. HCD cannot guarantee approval of any requested regulatory changes.

C. Financing Assumptions

1. Fund all Pre-Development Costs - The Development Team will be expected to identify and secure all necessary pre-development financing. There should be no expectations that the City will provide pre-development financing.
2. Produce a Financing Plan – The Development Team will be required to provide a financial analysis and plan of the costs required to undertake development projects, as well as potential sources and uses and recommendations to leverage funds. The plan is expected to be developed in conjunction with the Development Plan and market analysis. The financing plan must demonstrate a sensitivity and approach in using public funds and resources in the most efficient manner. Provide a detailed breakdown of how your organization would utilize City or State resources that are available through the Creating Opportunities for Renewal Enterprises (CORE) Fund & Capital Improvement Plan (CIP) Funds process. A subsidy is available to support your development in the Upton Community. Please share your development strategy to effectively use the subsidy. The subsidy should also be included in your Sources and Uses statement.
3. Prepare Budgets and Pro-Formas - Provide estimated development budgets including hard costs, soft costs and contingencies for the overall development. Delineate any escalation assumptions that may be required.
4. Prepare Financing Application(s) - Prepare all applications necessary and use best efforts to obtain all financing necessary to implement the Development Plan in a timely fashion, which may include, but not be limited to, various tax credits, tax-exempt bonds, state and local funds and private debt.
5. Leverage Public and Private Resources – The selected Development Team will be responsible for securing federal, state, local and private financing necessary to implement the project and for maximizing these resources through a variety of partners and partnerships.
6. Guarantees –The Respondent will be required to provide all necessary operating and financing guarantees.
7. Accounting/Financing - Maintain accounting records and ensure project financing is available at the appropriate times and utilized in the appropriate manner.

D. Design Considerations

The vision for a renewed 800 block of Harlem Avenue is a community of single family townhomes, prioritizing walkable connections to newly created community green spaces.



V. Submission Contents

The Respondent must be in good standing with the City of Baltimore, the State of Maryland and the U.S. Department of Housing and Urban Development (HUD). The following provides guidance on what the response must contain and how it must be organized. The purpose of this information is to establish the requirements, order and format for responses, and to ensure that the proposals are complete, include essential information and can be fairly evaluated. Respondents are requested to avoid duplicative materials and redundancies in the response.

A. Letter of Interest

The cover letter must list the development team members and identify the primary contact person. Please include phone a number and e-mail address. The letter must be signed by an authorized principal of the Respondent's firm and include a statement that the proposal will remain valid for not less than 180 days from the date of the approval of the selection of the Respondent.

B. Feasibility

1. Describe how the Respondent will pursue financing for the redevelopment effort and leverage resources.
2. Provide a development budget indicating the estimated costs of redevelopment of the Site (See Exhibit C.1). This budget should include the purchase offer that will offered to the City as well as the estimated "hard" and "soft" costs for the actual project. Provide a summary of the assumptions on which these estimates are based, such as previous comparable projects or estimates provided by contractors.
3. Provide a Sources and Uses Statement identifying the estimated amount of debt and equity financing by source, acquisition price and "hard" and "soft" costs. (See Exhibit C.2). Disclosures of terms and sources for all debt must be included. A commitment letter may be required from a lending institution. If the project anticipates such sources of funding as foundation grants, corporate gifts or governmental program funds, provide a summary of the source funds that includes a timetable of when applications are available and when awards are made. In addition, describe the applicability of the project to the goals of the funding source.
4. Provide a detailed breakdown of how your organization would utilize City or State resources that are available through the Creating Opportunities for Renewal Enterprises (CORE) Fund & Capital Improvement Plan (CIP) Funds process. A subsidy is available to support your development in the Upton Community. Please share your development strategy to effectively use the subsidy. The subsidy should also be included in your Sources and Uses statement.
5. Provide a project timeline. Be sure to indicate any revisions to existing governing regulations for the Site, such as zoning that would be required to carry out the proposed development. Please include the time required to seek such amendments in the design portion of the timeline.



C. Development Team

1. Each proposal must include the completed Respondent Information form (See Exhibit A). List one reliable and easy-to-reach contact for the development team. Please note that the form must also be signed by an officer who is authorized to make a binding contractual commitment on behalf of the development team.
2. List names of your development team and describe the role, experience, and capacity of each (including architects, contractors, construction managers, real estate brokers, marketing, etc.). Briefly describe the staff positions and qualifications of those individuals who would carry out the redevelopment. Describe any existing commitments that would impact your ability to implement the project immediately.
3. Description of the firm size, number of employees, and a description of type, location, scheduled completion and dollar value of the projects in the pipeline.
4. Provide an organization chart of the Development Team. All entities that comprise the team must be identified including consultants, contractors, and attorneys, indicating their specialization(s), specific contribution to the team, and whether they are an M/WBE business. Please provide information on the development team's prior experience working together.
5. Provide resumes of the project team, including, if applicable: architect, engineers of all appropriate disciplines, contractor and/or construction manager, and marketing agent and property management firm. Resumes should include a description of experience and completed projects that the reviewers may visit.
6. Indicate whether the Respondent or any team member has ever been terminated from a contract, and if so, describe the circumstances and outcome.
7. Indicate whether the Respondent or any team member has ever sued or been sued by a city, and if so, describe the circumstances and the outcome.
8. Indicate whether the Respondent has ever been debarred by any local, state, or federal agency and if so, describe the circumstances and outcome.

D. Development Capacity

1. Provide a narrative statement describing the previous experience of the Respondent and development team. Provide specific information on projects that are similar in scale and character to the proposed development, including the nature and dollar value of each project, the project manager's name, and contact information from at least one participating lending institution. Emphasize any exceptional or unique qualifications of the Respondent. (See Exhibit D.2)
2. Attach the three most recent years' audited or certified public accountant ("CPA") prepared financial statements from each member of the Development Team who will be providing guarantees in connection with the development and operation of the project. The financial statements must include the most current year for which audited or CPA prepared financial statements are available. The statements must include an income statement as well as a balance sheet showing assets, liabilities and net worth of the entity. Financial statements and bank references may be placed in a separate sealed envelope marked "confidential." Additionally, submit one bank reference for the Respondent.



3. Provide a statement indicating how the Respondent will honor all financial guarantees, should the need arise.
4. Provide evidence of insurability for the insurance standards listed below:
The developer shall maintain for the duration of the contract(s), at its cost and expense, insurance against claims for injuries to persons or damages to property, including contractual liability, which may arise from or in connection with the performance of the work by the vendor, its agents, employees, representatives, assigns or subcontractors. This insurance shall cover such claims as may be caused by any negligent act or omission.
 - i. Amounts: All insurance shall be written up for the following limits of liability:
 - ii. Bodily Injury Liability Insurance: \$1,000,000.00 each person, \$1,000,000.00 each occurrence;
 - iii. Property Damage Liability Insurance: \$1,000,000.00 each person, \$1,000,000.00 each occurrence;
 - iv. Professional Liability: \$1,000,000.00; and
 - v. Worker's Compensation: \$250,000.00.
 - vi. Please provide a bank reference or similar type of reference.
5. In addition to the bank reference, five (5) references must be submitted for the Respondent.
References that are relevant to the scope of work as anticipated in this RFQ including one from a public sector entity and four from among the following entities are required:
 - i. Construction and permanent lenders
 - ii. LIHTC, New Markets or comparable investor
 - iii. General contractor on a comparable development
 - iv. State Housing Finance Agency, if available
 - v. Community group that worked with the Respondent on a specific project
6. Complete the Owned Property Disclosure form (See Exhibit D.1). Include all properties owned or managed by the development entity and any principal with at least a 10 percent interest in the development entity.

E. Technical Response

Respondents must provide a preliminary conceptual vision for how they would approach the re-development of the 800 block of Harlem Avenue and how it adheres to the conceptual plans as described in the newly updated HUN Master Plan (2018). The response can be in narrative form and can include preliminary illustrations or plans.



F. Minority and Women-Owned Business Enterprise

1. Indicate the minority- and women-owned business participation in the development team. Include the percentage of ownership of the final development by such firms. Indicate whether such firms are currently registered with the City as Minority- and Women-Owned Business Enterprises (MWOBE) or will be seeking registration.
2. Provide a list of minority- and women-owned businesses and contractors who will be asked to participate in this work. Indicate whether such firms are currently registered with the City as Minority- and Women-Owned Business Enterprises or will be seeking registration.
3. Indicate any additional steps that will be taken by the development team to maximize minority participation in the various stages of development, operations and employment when the project is completed.
4. Provide the name and contact information of the individual responsible for adherence to MWOBE participation goals. (See Section VI.)

G. Community Participation

Describe how the team will involve the Upton Planning Committee/community in the planning and implementation of redevelopment activities. The response must include a discussion of the approach and methods your team will utilize to assure meaningful participation by the residents of the neighborhood, community stakeholders, and local government entities in the planning and implementation of the newly revised Historic Upton Master Plan.

VI. Minority and Business Enterprise Participation

It is the policy of the City that minority- and women-owned businesses should have maximum opportunity to participate in any and all components of the Project. In consideration for receiving the Developer Agreement, the Developer agrees to comply with Article 5, Subtitle 28 of the Baltimore City Code (2007 Edition) regarding participation by Minority Business Enterprises (MBE) and Women's Business Enterprises (WBE) in the development of the project during design and construction. The Developer covenants and agrees to use all reasonable good faith efforts to meet the MBE and WBE participation goals for the Project and to execute a "Commitment To Comply" Agreement. Minority- and women-owned businesses must be certified by the City for their participation to count toward achieving the goals.



The City's Minority and Women's Business Opportunity Office (MWBOO) is designated to monitor MBE and WBE participation on this project. Developer shall comply with the rules and regulations of the MWBOO in meeting the MBE and WBE requirements.

For more details on meeting MBE and WBE requirements or for information regarding enterprises certified by the City, please contact:

City Law Department

Baltimore City Hall
100 North Holliday Street
Baltimore, Maryland 21202
(410) 396-3305

VII. Employ Baltimore

Employ Baltimore is designed to create opportunities that receive municipal contracts to access qualified City residents to meet their workforce needs. The initiative will also ensure that City dollars contribute to the local economy and improve the lives of employable Baltimoreans. All vendors responding to this solicitation shall complete the Certification Statement that is included as an attachment of this RFP. The selected contractor must contact the Mayor's Office of Employment Development (OED) within two (2) weeks of receiving the award and shall be expected to comply with the reporting requirements. For additional information, please contact OED (410) 443.984.3014.

VIII. Evaluation Criteria

The HCD Review Panel will review and rank proposals based on a scale of 100 points. HCD may select one of the proposals at its sole discretion.

Criteria used in evaluation of proposals include, but are not limited to, the following:

A. Quality of Development Concept (30 Points)

1. Overall scope and quality of the proposed development.
2. Opportunities for community input and participation.
3. Quality of the construction proposed.
4. Quality of green and recreation space proposed.
5. Quality of the design of the proposed development, as well as its compatibility with the surrounding neighborhood.
6. Quality of the interior design and aesthetics.



B. Benefits to the City (10 Points)

1. Direct financial benefits to the City of Baltimore that include but are not limited to: payments for acquisition of the Site; incremental tax revenues; and, secondary financial impacts. Proposals that limit the costs and subsidies from the City will be viewed more favorably.
2. Contributions to the economic growth of the City that include but are not limited to: increased jobs for City residents; meeting the demand for quality housing; and, other positive contributions to long-term economic growth of the City.
3. Meeting of a citywide service need (affordable housing, recreation, educational opportunities, job training).

C. Benefits to the Community (10 Points)

1. This includes but is not limited to the ability to support and enhance ongoing revitalization efforts and sustain residential values.
2. Support by the immediate and surrounding communities.
3. Promotion of homeownership.

D. Project Feasibility (20 Points)

1. Project is economically sound and based on established financial principles and supported market assumptions.
2. Project may be accomplished in a timely manner.
3. Project does not face insurmountable regulatory hurdles or constraints.
4. Proven innovative financing approach.

E. Developer Capacity and Experience (20 Points)

1. The development team has a satisfactory record of past performance as demonstrated by the Respondent's experience in planning, financing, constructing, marketing and managing projects similar in size and scope to the proposed project.
2. The Respondent has a track record of successful negotiations with governmental entities and/or community members on completed development projects.
3. The Respondent has the ability to provide or obtain sufficient financial resources to successfully negotiate a Land Disposition Agreement with HCD and to start and complete the project in a timely manner.

F. Opportunities for MBE/WBE Participation (10 points)

1. Demonstration of MBE and WBE participation in the project.
2. Applications that have significant MBE and WBE participation will be viewed more favorably.
3. A RFP response that has an MBE and/or WBE as an equity partner will receive additional favorable consideration.



IX. Award Procedures

A. Eligibility for Award

In the event that HCD determines that it has received one or more proposals, which, at the sole determination of HCD, are deemed feasible, then HCD may make an award for the property under the terms of this RFP. In this event, the selected Respondent may be awarded the opportunity to enter into an Exclusive Negotiating Privilege (ENP) with the City. In order to be eligible for such an award, the proposal must be responsive to the RFP. Responsive proposals follow all guidelines established herein for preparation and submission and achieve goals stated within this RFP.

B. Community Presentations

Respondents will be asked to make a community wide presentation. HCD will work collaboratively with (the The Department of Housing & Community Development and the Department of Planning and) all of the affected community groups to organize the logistics and format of this presentation.

Impacted community association(s), may at its/their sole discretion, governed by its/their own rules and by-laws, if any, and in any format of its choosing, provide HCD with a recommendation regarding the award of the properties.

C. Review Panel

HCD may designate a Review Panel for evaluating the proposals. The size and composition of the Review Panel is the sole responsibility of HCD. The Review Panel shall have the opportunity to review all written materials and may request additional written materials or oral presentations from any or all Respondents. Local community associations and other parties may be asked to provide their recommendations to the Review Panel. The Review Panel will recommend a selected respondent to the Commissioner of the Department of Housing and Community Development.

D. Housing Commissioner Makes the Award

The Housing Commissioner makes the final decision regarding the award of the project. In doing so, he retains the right to accept, reject or revise all recommendations, to request additional information from the Review Panel, HCD staff, any or all Respondents and to reject all Respondents.

E. Notification

Official notice of award will be sent by U.S. Mail to the address and contact person listed in Tab A. Respondents who are not selected will be similarly notified by U.S. Mail after a selected Respondent has been offered and accepted the Exclusive Negotiating Privilege for the Site.



X. Development Process

A. Right-of-Entry

Upon selection, HCD may issue a Right-of-Entry to the selected Respondent. Under the Right-of-Entry, the selected Respondent, its employees, agents, and representatives, may enter the Property for the purposes of: carrying out environmental baseline analysis for hazardous materials, site surveys, plats and re-subdivisions as applicable, soil boring data and analysis, analysis of the structure, architectural and engineering studies for proposed rehabilitation, and other relevant activities. Prior to the execution of the Right-of-Entry the Respondent will be required to provide evidence of Insurance coverage.

B. Exclusive Negotiating Privilege

Upon selection, HCD may issue an Exclusive Negotiating Privilege (ENP) for a period of ninety (90) days to the selected Respondent setting out specific requirements and deadlines for fulfilling the requirements of this RFP. The selected Respondent will have seven (7) days in which to return the signed ENP and provide a non-refundable fee of One Thousand Dollars (\$1,000.00) in the form of a certified check made payable to the Director of Finance.

If negotiations have not been completed within ninety (90) days of executing the ENP, the ENP may expire. HCD may choose to extend that time period if, in the view of HCD, negotiations are proceeding satisfactorily. Should the parties fail to agree upon a contract within the timeframes established by the ENP, HCD, at its sole discretion, may cancel negotiations with the selected Respondent. HCD may choose to enter into negotiations with another Respondent, accept new proposals, or cancel the RFP.

C. Land Disposition Agreement and Board of Estimates Approval

Within ninety (90) days following the successful conclusion of negotiations under the ENP, the City may enter into a Land Disposition Agreement (LDA) setting forth the terms and conditions of sale or lease and development of the Site. The final acceptance of any proposal and disposition of the property through a Land Disposition Agreement is subject to the approval of the Board of Estimates of Baltimore City. HCD and the developer can proceed to settlement only after approval of the LDA by the Board of Estimates.

D. Development Oversight

The selected Respondent must agree to the review and guidance of HCD and the Department of Planning in the preparation of plans for rehabilitation in conformance with this RFP, the Zoning Ordinance standards as applicable, and other applicable codes and ordinances of the City of Baltimore.



XI. Rights Reserved

HCD reserves the right in its sole discretion to recommend the award related to this RFP based upon the written proposals received by HCD without prior discussion or negotiation with respect to those proposals. All portions of this RFP will be considered to be part of the LDA and will be incorporated by reference. Any LDA awarded in connection with the RFP will be subject to approvals as required by the City Law Department, including final approval by the Board of Estimates of Baltimore City.

As part of the evaluation process, HCD specifically reserves the right to review and approve the drawings, plans and specifications for redevelopment with respect to their conformance with the goals and requirements of this RFP.

HCD also reserves the right to refuse to approve any such drawings, plans or specifications that are not suitable or desirable, in its opinion, for aesthetic or functional reasons; and in so passing upon such drawings, plans and specifications, it shall have the right to take into consideration, but shall not be limited to, the suitability of the Site plan, architectural treatment, building plans and elevations, materials and color, construction details, access, parking, loading, landscaping, identification signs, exterior lighting, refuse collection details, street, sidewalks and the harmony of the plan with the surroundings. HCD reserves the right to accept or reject any and all proposals, at its sole discretion, received as a result of this RFP, to waive minor irregularities, and to conduct discussions with all responsible Respondents, in any manner necessary, to serve the best interest of HCD and the City of Baltimore. HCD reserves the right to request additional information from any or all Respondents if necessary to clarify statements or data contained in the proposals. HCD reserves the right to reject any proposal as a result of misrepresentation of any information contained in the proposal, including but not limited to representations made in Exhibit B.



XII. Administrative Information

A. Issue Date

The issue date of this RFP is July 10, 2018

B. Issuing Officer

This RFP is issued by:

The Department of Housing and Community Development

Department of Development

Attn: Teresa Stephens

417 East Fayette Street, Room 1037

Baltimore, Maryland 21201

**This RFP is issued on behalf of the Mayor and City Council of Baltimore.*

C. Obtaining RFP

The RFP will be made available free of charge. The RFP may be picked up at 417 E. Fayette Street, Room 1037, Baltimore, Maryland 21202 weekdays between 9:00am and 4:00 pm Eastern Standard Time (EST). The RFP can also be obtained from HCD's website at:

<http://www.vacantstovalue.org/Developers.aspx#ni>

D. Site Inspections

The properties will only be open for inspection on August 9, 2018 at 10 am -11 am, August 16, 2018, 10 am - 11 am Eastern Standard Time (EST) . If special accommodations are required to visit the site, please contact Tere-sa Stephens at (410) 396-4111 at least two (2) business days in advance.

E. Pre-Proposal Conference

An RFP Conference will be held on Wednesday, July 25, 2018 at 4 pm Eastern Standard Time (EST) in the 3rd Floor Conference Room, 417 East Fayette Street. If special accommodations are required to participate in the Conference, please contact Teresa Stephens at (410) 396-4111 at least two (2) business days in advance.

F. Questions and Inquiries

Written questions and inquiries will be accepted from Respondents but must be submitted by July 26, 2018 at 2:00 pm Eastern Standard Time (EST). Please direct questions to teresa.stephens@baltimorecity.gov

G. Revisions and Addenda

Should it become necessary to revise any part of this RFP or provide additional information necessary to adequately interpret the provisions and requirements of this RFP, an Addendum to the RFP shall be provided to all Respondents who picked up the RFP in person and provided their contact information. HCD will also appropriately update the web version of the RFP should any such revision or addenda be necessary. Because HCD may not have contact information for Respondents who choose to acquire the RFP from the HCD web site, it is recommended that such entities review subsequent postings periodically to maintain current information about the offering.



H. Deadline

The deadline for receipt of proposals is 2 pm Eastern Standard Time on Tuesday, October 9, 2018. Proposals will be dated and time stamped upon submission and a receipt will be provided. HCD will not accept proposals after the deadline. Use of the U.S. Postal Service, private delivery companies or courier services is undertaken at the sole risk of the Respondent. It is the Respondent's sole responsibility to ensure that the proposal is in the possession of the issuing office by the deadline.

I. Submitting Responses to RFP

All proposals must be delivered with the accompanying Two Hundred Fifty Dollars (\$250.00) fee made payable to the Director of Finance to:

Department of Development

Department of Housing and Community Development
417 East Fayette Street, Room 1001
Baltimore, Maryland 21202

ONE (1) ORIGINAL PLUS ELEVEN (11) COPIES TOTALING TWELVE (12) SUBMISSIONS OF EACH PROPOSAL (BOUND IN A LOOSE-LEAF NOTEBOOK TO LIE FLAT WHEN READ) AND ALL MATERIALS TOGETHER IN ONE ENVELOPE OR PACKAGE IF POSSIBLE. ALL PROPOSALS MUST HAVE A TABLE OF CONTENTS AND EACH SECTION TABBED.

J. Incurring Expenses

The City of Baltimore shall not be responsible for and will not pay for any cost incurred by any Respondent in preparing and submitting a proposal or requested supplemental information in response to the RFP.

K. Public Information Act Notice

HCD commits to handling all information regarding financial assets and holdings of Respondents in strictest confidence. Respondents should give specific attention to identifying any additional portions of their proposals that they deem to be confidential, proprietary or trade secrets and provide any justification why such material, should not be disclosed by HCD under the Maryland Public Information Act SS 1-601 et seq. of the State Government Article, Annotated Code of Maryland upon request by the public.

L. Compliance with the Law

By submitting an offer in response to this RFP, the Respondent selected for award agrees that it will comply with all Federal, State, and City laws, rules, regulations, and ordinances applicable to its activities and obligations under this RFP.



Part 2. Exhibits

Exhibit A. Developer Information

- A.1 Respondent Information
- A.2 Type of Organization
- A.3 Principals
- A.4 Development Team Members and Consultants
- A.5 Disclosures
- A.6 Certifications

Exhibit B. Site

- B.1 Property Information
- B.2 Historic Upton Neighborhood Master Plan

Exhibit C. Financial

- C.1 Development Budget
- C.2 Sources and Uses Statement

Exhibit D. Property Disclosure

- D.1 Owned Property Disclosure Form
- D.2 Summary of Development Experience

EXHIBIT A. DEVELOPER INFORMATION

A.1 RESPONDENT INFORMATION

Name of Respondent:	
Address:	
Contact Person:	
Telephone Number:	
Fax Number:	

Please be advised that The Department of Housing & Community Development will use the above contact information to keep the Respondent informed about the RFP process, to schedule oral presentations to the Review Panel or community groups, to make any requests for additional information and notifications regarding selection.

A.2 TYPE OF ORGANIZATION

Type of Organization (<i>ie.</i> partnership, joint venture, corporation, limited liability company, not-for-profit organization, etc.):	
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A.3 PRINCIPALS

If entity is a joint venture please provide principals for each entity. If entity is a not-for-profit organization please provide a list of the officers of the Board of Directors. Use other sheets as necessary.

Principal Name	Title/Position	Home Address	% Interest

A.4 DEVELOPMENT TEAM MEMBERS AND CONSULTANTS

Please provide name, address, telephone and fax. If not yet selected or not applicable, mark "N/A."

<u>Architect:</u>	<u>Marketing Agent:</u>
<u>Engineer:</u>	<u>Legal:</u>
<u>General Contractor:</u>	<u>Other:</u>

A.5 DISCLOSURES

Please identify any business entity or organization in which the Respondent is or was formerly a principal partner, managing member or otherwise owned or controlled more than 50% of the shares or assets of such entity/organization and which has owned or operated residential property in the last five years in Baltimore City and elsewhere.

BUSINESS ENTITY NAME	RESPONDENT’S ROLE or POSITION

Check the boxes below regarding each individual and/or business entity buyer and any of the business entities listed above:

- 1. Party in a pending lawsuit. Yes No
- 2. Conviction or pending case for fraud, bribery or grand larceny. Yes No
- 3. Conviction or pending case for arson. Yes No
- 4. Indicted for or convicted of any felony within the past 10 years. Yes No
- 5. Adjudged bankrupt, either voluntary or involuntary, within the past 10 years. Yes No
- 6. Unpaid delinquent taxes, municipal liens, and/or outstanding judgments. Yes No
- 7. Declared in default of a loan or failed to complete a development project. Yes No
- 8. Failed to complete or currently in violation of a Land Disposition Agreement or other agreement involving the City of Baltimore. Yes No
- 9. Own a property which currently has a Vacant House Notice or other housing code violation in Baltimore City or elsewhere. Yes No
- 10. Failed to obtain required building permit for work performed. Yes No
- 11. Failed to register a currently owned, non-owner occupied dwelling unit in Baltimore City as required by Baltimore City Code Art. 13 § 4. Yes No
- 12. Failed to comply with inspection and/or registration requirements under the Maryland Lead Law. (Maryland Code: Environment § 6-801 - 6-852; Article 48A § 734-737; Real Property § 8 - 208.2) Yes No

If the answer to any of the above is yes, please provide a full explanation including as appropriate for each case (1) date, (2) charge, (3) place, (4) court, (5) action taken and (6) current disposition. Attach documentation, as necessary.

A.6 CERTIFICATION

Please note: If the Respondent is a joint venture, this certification form A.6 must be signed by an officer of each entity composing the joint venture.

I _____
am an officer authorized to make a binding contractual commitment for the Respondent.

I have received, read and understand the provisions of this Request for Proposals (RFP).

I acknowledge that failure to disclose a material fact or to misrepresent a fact can result in disqualification of the development proposal from further consideration. I certify that all information contained in this response to the RFP, including but not limited to, the disclosure information above is true and correct to the best of my knowledge and belief.

I understand by signing this form in conjunction with a response to this RFP, that the City may, at its choosing, conduct a check with Dun and Bradstreet and other credit verification or similar agencies.

I understand that the City is not obligated to pay, nor will it in fact pay, any costs or losses incurred by the Respondent at any time, including, but not limited to, the cost of: (1) any prior actions by the Respondent in order to respond to the RFP, and/or (2) any future actions by the Respondent in connection with any negotiations between the Respondent and the City, including, but not limited to, actions to comply with requirements of **The Department of Housing & Community Development**, the City or any applicable laws. I agree that I will not enter into, execute or be a party to any Covenant, Agreement, Lease, Deed, Assignment or Conveyance, or any other written instrument which restricts the sale, lease, use or occupancy of the property or any part thereof, upon the basis of race, color, religion, sex, or national origin and will comply with all Federal, State, and local laws, in effect from time to time, prohibiting discrimination or segregation and will not discriminate by reason of race, color, religion, sex or national origin in the sale, lease, use or occupancy of the property.

Dated:

Signature:

Title:

Respondent Entity:

EXHIBIT B. SITE MAP AND ADDRESSES

B.1 PROPERTY ADDRESSES

<i>Parcel</i>	<i>Site Control</i>	
804 Harlem Avenue	City of Baltimore	
808 Harlem Avenue	City of Baltimore	
810 Harlem Avenue	City of Baltimore	
812 Harlem Avenue	City of Baltimore	
814 Harlem Avenue	City of Baltimore	
817 Harlem Avenue	City of Baltimore	
818 Harlem Avenue	City of Baltimore	
819 Harlem Avenue	City of Baltimore	
820 Harlem Avenue	City of Baltimore	
821 Harlem Avenue	City of Baltimore	
822 Harlem Avenue	City of Baltimore	
823 Harlem Avenue	City of Baltimore	
824 Harlem Avenue	City of Baltimore	
825 Harlem Avenue	City of Baltimore	
828 Harlem Avenue	City of Baltimore	
830 Harlem Avenue	City of Baltimore	
831 Harlem Avenue	City of Baltimore	
834 Harlem Avenue	City of Baltimore	
837 Harlem Avenue	City of Baltimore	
838 Harlem Avenue	City of Baltimore	
839 Harlem Avenue	City of Baltimore	
840 Harlem Avenue	City of Baltimore	
843 Harlem Avenue	City of Baltimore	
845 Harlem Avenue	City of Baltimore	
848 Harlem Avenue	City of Baltimore	
851 Harlem Avenue	City of Baltimore	
853 Harlem Avenue	City of Baltimore	
857 Harlem Avenue	City of Baltimore	

EXHIBIT B2



EXHIBIT C. FINANCIAL

C.1 DEVELOPMENT BUDGET

Item	Amount	Per Unit	Per Square Foot
Acquisition Costs			
Acquisition			
Closing Costs			
Acquisition Subtotal:			
Construction Costs			
Demolition			
Site Work			
Structures			
Profit and Overhead			
Performance/Payment Bond			
Hard Cost Contingency (10%)			
Hard Cost Subtotal:			
Soft Costs			
Architectural Costs (Incl. Engineer)			
Architectural Construction Admin			
Architectural Reimbursables			
Legal			
Accounting			
Marketing Analysis			
Appraisal			
Environmental Testing			
Surveys			
Permit Processing Fees			
Taxes/Assessments/Utilities			
Title and Insurance			
Security			
Inspections			
Soft Cost Contingency			
Soft Cost Subtotal:			
Financing			
Interest			
Loan Origination			
Financing Subtotal:			

Developer Fee			
Construction and Acquisition Period Total:			

C.2 SOURCES AND USES

Sources	Amount
<i>Including, but is not limited to, all applicable items listed below:</i>	
Respondent Equity – Cash – List by source and provide terms	
Respondent Equity – Other – List by source and provide terms	
Private Debt - List by source and provide terms	
Public Debt - List by source and provide terms	
Other Public Support - List by source and provide terms	
Other (Specify):	
Overhead	
Total Sources	
Uses	
<i>Including, but not limited to, all applicable items listed below:</i>	
Acquisition	
Hard Costs	
Soft Costs	
Total Uses	
Net	

Please provide supportive documentation for all Sources.
Cost estimates should correspond with Exhibit C.1 above.

EXHIBIT D. PROPERTY DISCLOSURES AND EXPERIENCE

EXHIBIT D.1 OWNED PROPERTY DISCLOSURE FORM

List all properties owned or sold within the past five years in Baltimore City and elsewhere by Respondent and business entities identified in Exhibit A. Use additional sheets as necessary.

ADDRESS Include Zip Code	PROPERTY OWNER'S NAME(S)	Currently Owned? If no, enter year sold.
		<input type="checkbox"/> Yes <input type="checkbox"/> No Year Sold:
		<input type="checkbox"/> Yes <input type="checkbox"/> No Year Sold:
		<input type="checkbox"/> Yes <input type="checkbox"/> No Year Sold:
		<input type="checkbox"/> Yes <input type="checkbox"/> No Year Sold:
		<input type="checkbox"/> Yes <input type="checkbox"/> No Year Sold:
		<input type="checkbox"/> Yes <input type="checkbox"/> No Year Sold:
		<input type="checkbox"/> Yes <input type="checkbox"/> No Year Sold:
		<input type="checkbox"/> Yes <input type="checkbox"/> No Year Sold:
		<input type="checkbox"/> Yes <input type="checkbox"/> No Year Sold:
		<input type="checkbox"/> Yes <input type="checkbox"/> No Year Sold:
		<input type="checkbox"/> Yes <input type="checkbox"/> No Year Sold:
		<input type="checkbox"/> Yes <input type="checkbox"/> No Year Sold:
		<input type="checkbox"/> Yes <input type="checkbox"/> No Year Sold:
		<input type="checkbox"/> Yes <input type="checkbox"/> No Year Sold:
		<input type="checkbox"/> Yes <input type="checkbox"/> No Year Sold:
		<input type="checkbox"/> Yes <input type="checkbox"/> No Year Sold:
		<input type="checkbox"/> Yes <input type="checkbox"/> No Year Sold:
		<input type="checkbox"/> Yes <input type="checkbox"/> No Year Sold:

EXHIBIT D.2 SUMMARY OF DEVELOPMENT EXPERIENCE

Principal Whose Experience is Described Below: _____

Please describe either most recent projects, or those you feel are most comparable to the project to which you are responding. Please use this form to describe as many projects as you wish, use additional sheets as necessary.

	Project 1	Project 2	Project 3
Project Name, if any: Address:			
Role: (i.e. managing partner; limited partner; LLC member; general contractor; architect; lawyer; investor; consultant)			
Type of Project: (i.e. 1-4 family homes; multifamily rental; coop or condo; commercial)			
Number of Buildings: Number of Residential Units: Sq. Ft. of Commercial Space:			

	Project 1	Project 2	Project 3
Construction Cost: Total Development Cost:			
Start Date: Completion Date (actual or estimated):			
Current Status: (i.e. predevelopment; in construction ____ % complete)			
Public Sector Involvement, if any: (Provide name of Program & Agency, name and current phone of reference.)			
Construction Lender: (Provide name of institution and name and current phone number of reference.)			